## My Start- Ups

## Valentin Kononen, eTaika Oy



## 2 companies, 2 ways to do it

- 1st: mElement (now Fifth Eement)

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-2000 / 2001-2004
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- 2nd: eTaika Oy
-2004


## mElement (now Fifth Eement) in

 brief- IT Company (multi- channel messaging (UI, Gateways etc.. )
- Founded 2000/2001
- Supported by Capital Investment
- Erja Yhtymä
- Based on technical innovation
- Plans based on positive market expectations
- From beginning 7 partners, 6 employees
- Main target group: Operators and Software Developers
- Distribution channel: Partners


## eTaika in Brief

- Started 2004
- No external money, no loans
- 2 employees (now 4)
- No external money, no loans
- Business started by collective customer project (3 companies).

Result: A product for Event Managements

- Main target group: Top 200 companies, Event management companies, big organizations
- Distribution channel:
- $1^{\text {st }}$ phase step: face-to-face
- Other
- outsource all non- core business,
- strong partner networks
- max. use of Open Source - software
we develop only customers' core processes



## Important Keys Before Start

- Use Business plan as working document
- Potential market?
- Sales?
- Sales expenses / incoming money -ratio?
- Distribution channels?
- Competitors
- Resolve carefully business model candidates
- Mentors are helpful
- Acid Testing is healthy


## Important Keys Before Start

- Use
- External consults

Their role is to ask: what if?

- advisory board
- Select carefully partners
- If you don't know them very well, be aware!
- Is there Real customer needs?
- Background studies "with prospects" is necessary
- SWOT is important


## KEY TO SUCCESS?

- Believe \& Trust Your Idea
- Don't underestimate your business plan
- Tight expense control
- Absolutely from beginning
- "Remember the worst case"
- Minimize continuous expenses then you don't lose flexibility
- Don't develop the product without real customer
- Do not underestimate sales needs
- Do not hesitate to do uncomfortable decisions


