

Project Management

and

Working Roles

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Project Management, outline

- Project Definition
 - The Project Management Method at Ericsson
 - General Project Model and its phases
 - Milestones and Tollgates
 - The Iterative Process of Project Planning
 - Project Documents
 - Quality in Projects
 - Management of Projects
 - PROPS Consultants
- file
- } TKK-1
- } TKK-2

Project Definition

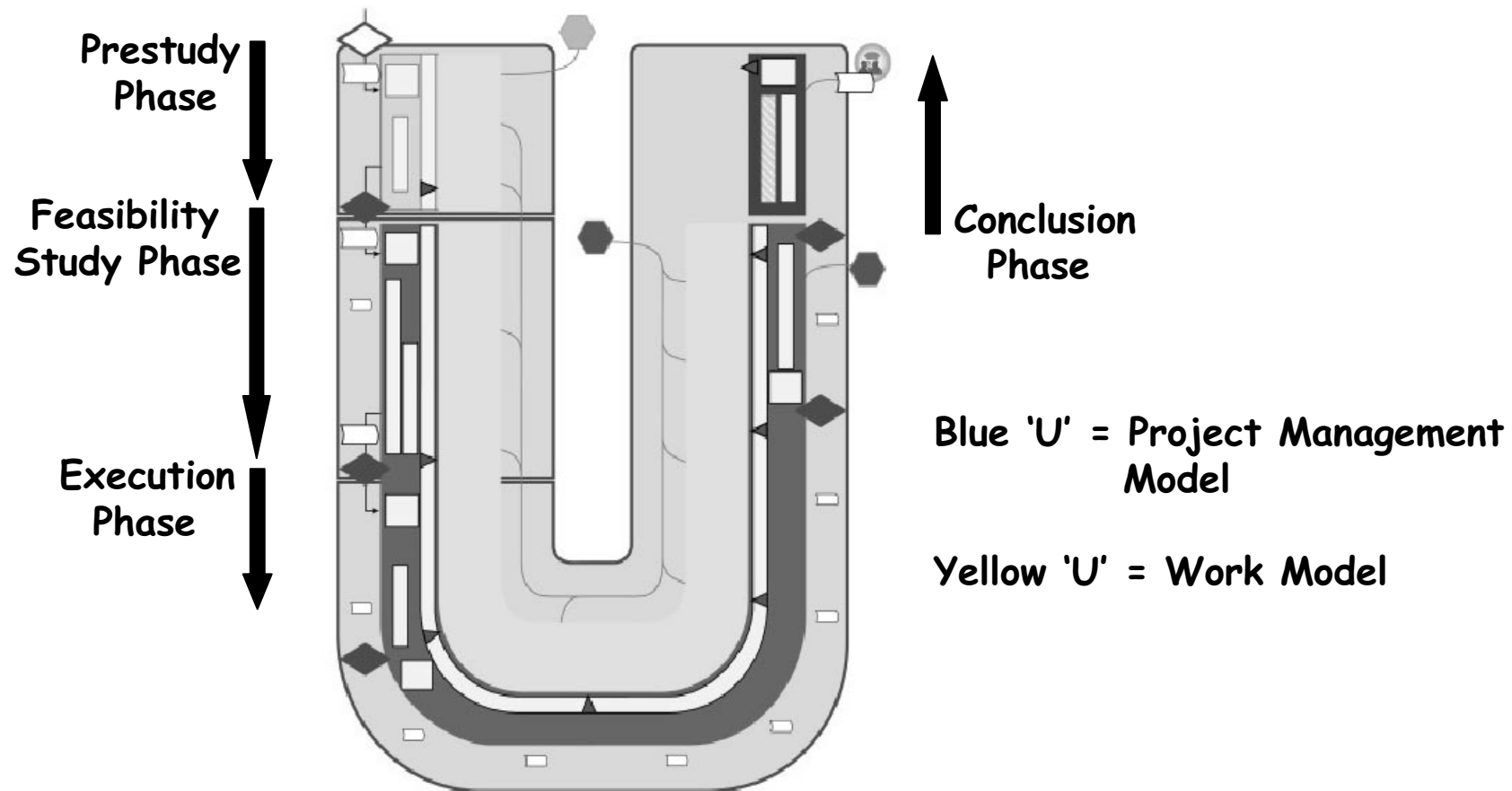


The project management method at Ericsson:

PROPS

'A general model for project management in a multiproject organization'

PROPS General Project Management Model



The purposes of the Prestudy Phase is to ensure, that the business idea

- is technically and commercially feasible
- fulfills customer requirements
- is aligned with the organization's business direction

=> preparatory phase before the project is formally started

The purposes of the Feasibility Study Phase is to

- decide on a project strategy
- define the project goals
- prepare project plans

=> preparations for successful project completion
are made

The purposes of the Execution Phase is to

- ensure, that the project is managed, performed and completed in a manner that fulfills the organizations and the customer's requirements

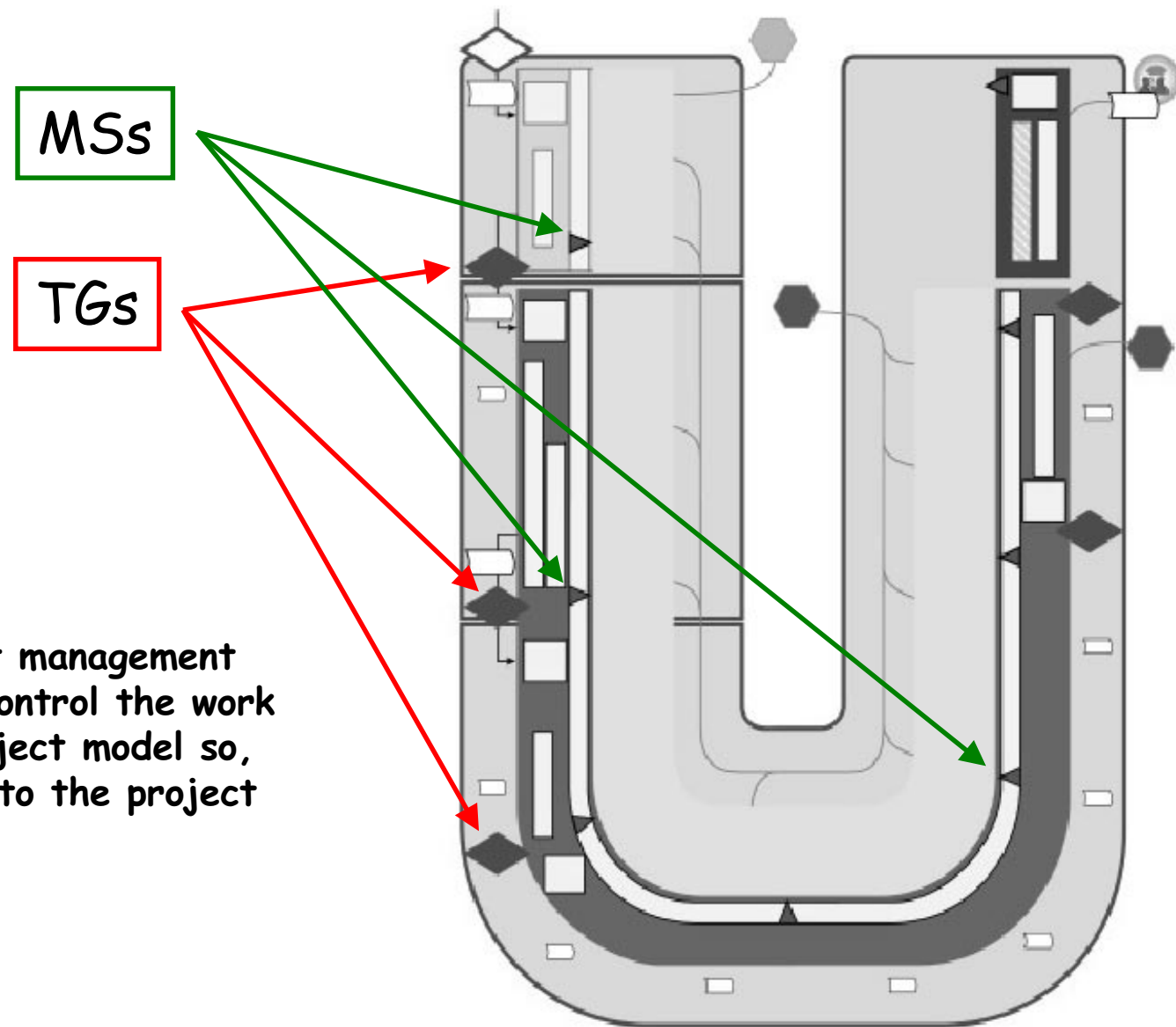
=> project is executed and the outcome is handed over to the customer

The purposes of the Conclusion Phase is to ensure, that

- the organization will have access to and be able to learn from the experiences made and the competence achieved in the project

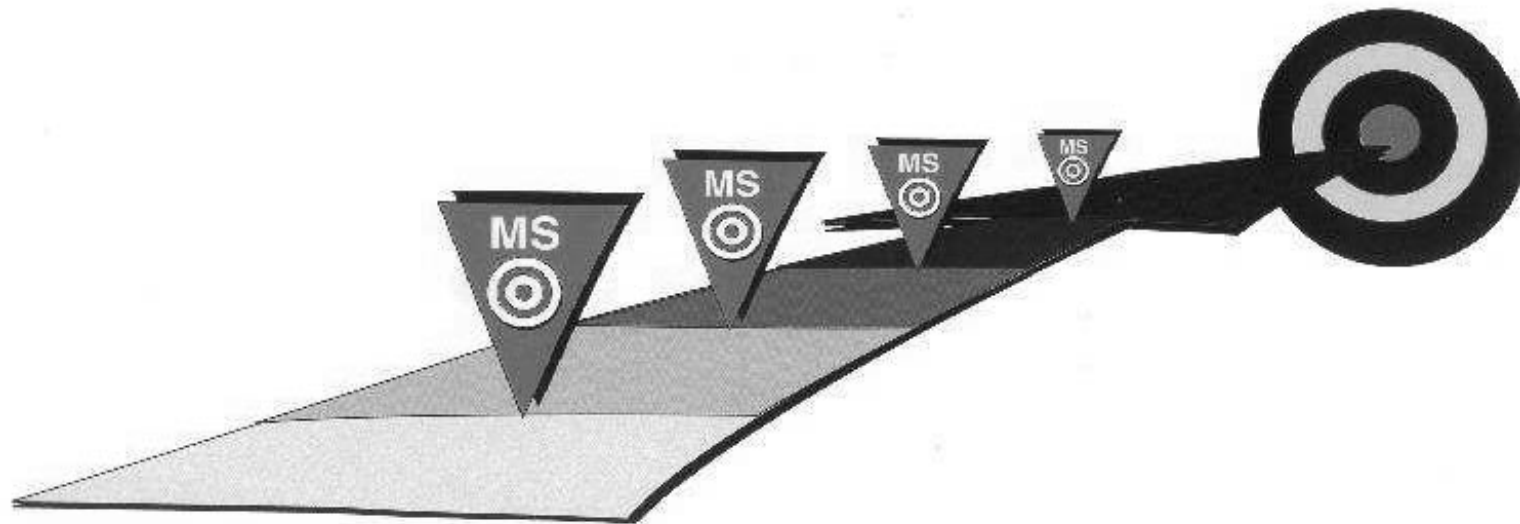
=> project is formally closed

Milestones and Tollgates



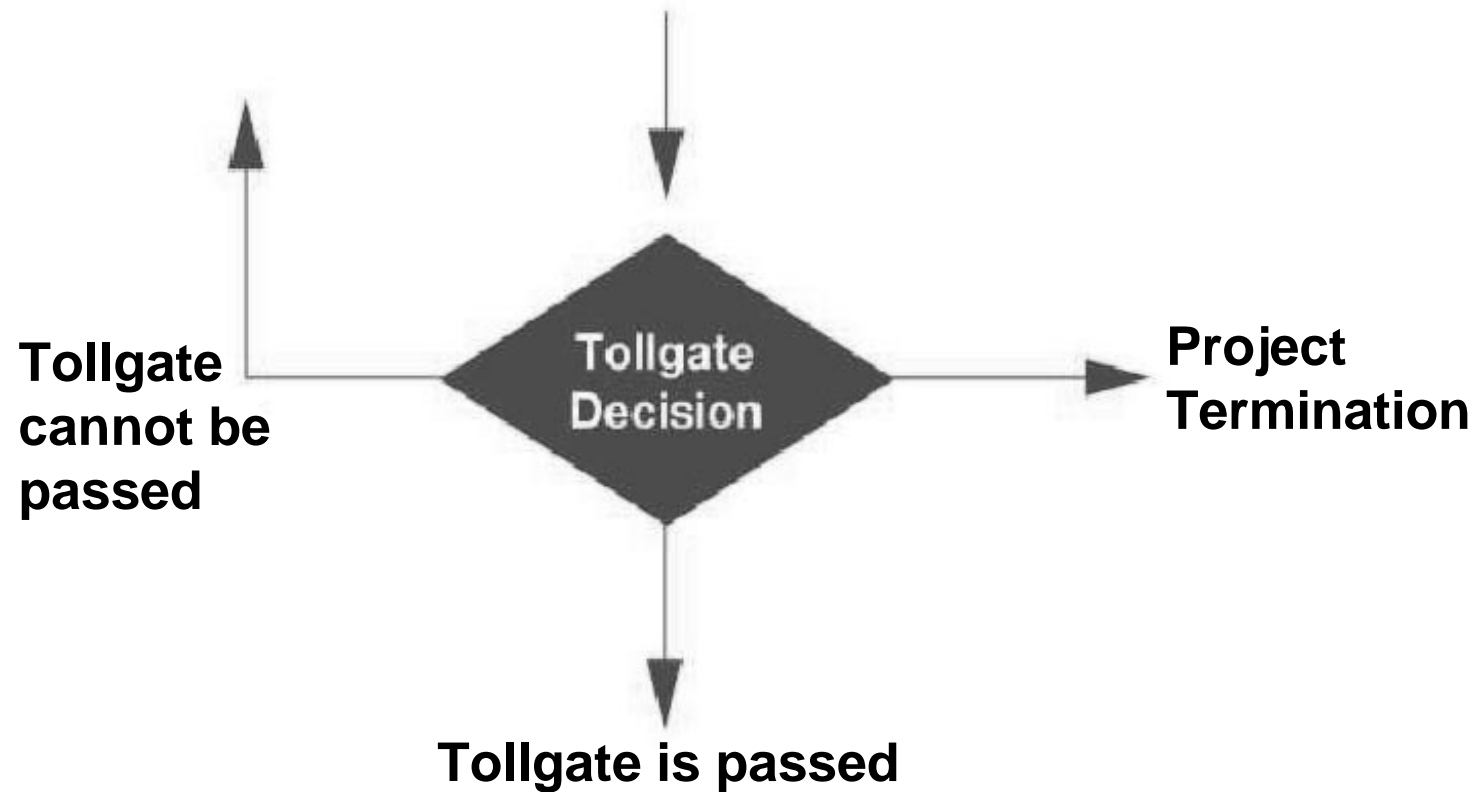
In principle project management with PROPS is to control the work model with the project model so, that the goals set to the project will be met.

Milestones



Measurable events, regularly reviewed, defined by the project.

The Tollgate Decision



The Tollgate Assessment Map

