Innovative pricing

The principle of firms

Pricing base

• Cost

Revenue>cost

Revenue property rights

Find an effective base for pricing.

• Quality, quantity and price

Innovative pricing

Innovative product:

- Increasingly intangible
- More complicated
- Parts of product being easily accessible for free
- Property rights problem
- One dimension of product is variation

Innovative pricing

Examples

- Lighthouse
- Bridge + toll booth
- •

Everything is possible—competition

Redefine their products to adapt the changed market.

An empirical study

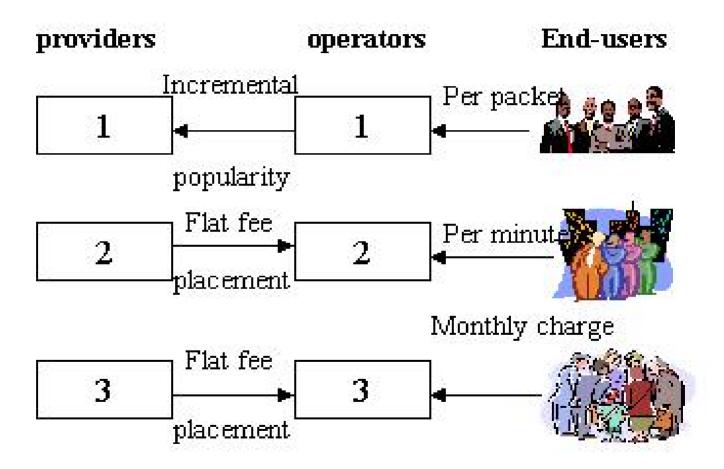
NTT DoCoMo (in JPY)

| | <5 | 5-10 | 10-15 | 15-20 | 20-30 | >30 | Average | NTT billing |
|-----------|-----|------|-------|-------|-------|-----|---------|----------------|
| I-mode | 16% | 47% | 21% | 11% | 3% | 2% | 11295 | 10833 |
| Potential | 39% | 46% | 10% | 5% | 0% | 0% | 7544 | 8250 |

| | Regular voice | Additional voice | Data traffic | Service charge | Billing | Content |
|---------|---------------|------------------|--------------|----------------|---------|---------|
| I-mode | 8250 | 1320 | 891 | 300 | 11 | 111 |
| Regular | 8250 | 0 | 0 | 0 | 0 | 0 |

| | Gender | | Age | | | |
|-----------|--------|-----|-------|-------|-------|--|
| | M | F | 15-24 | 25-34 | 35-49 | |
| I-mode | 47% | 53% | 46% | 36% | 18% | |
| Potential | 49% | 51% | 49% | 27% | 24% | |

Innovative pricing effects



Conclusions

- Pricing becomes an act of innovation.
- Sharing the pricing information lowers the business risk for both parties.